



Donnalee Lozeau

MAYOR

To: ~~Board of Aldermen~~
From: *Donnalee Lozeau*
Date: November 1, 2013
Re: Wastewater Fund Rate/Revenue Requirements Analysis

As you are aware, O-13-039 Amending the Sewer User Fees Rates and Charges will be discussed at the next Budget Review Committee meeting scheduled for Thursday, November 7, 2013. I have enclosed a Memo from CFO Griffin along with an updated Wastewater Fund Rate/Revenue Requirements Analysis labeled November 2013. This will provide you with the opportunity to review the information in advance of the meeting.

Thank You.



City of Nashua
Office of the Chief Financial Officer
229 Main Street - Nashua, NH 03060

(603) 589-3171
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To: Mayor Donnalee Lozeau

From: John L. Griffin

Date: November 1, 2013

Re: Wastewater Fund Rate/Revenue Requirements Analysis

Introduction

The purpose of this communication is to transmit to you an updated Wastewater Fund Rate/Revenue Requirements Analysis as of November 2013. The updated study includes projected information from FY2014 to FY2020. The study indicates that a 15% increase in sewer rates is needed. The increase is proposed to become effective on January 1, 2014. Therefore, this increase would be reflected in the April quarterly billing for residential customers and in the January billings for commercial customers as these accounts are billed monthly.

Assuming an average residential quarterly bill of \$65.35 at current rates, the proposed increase will be approximately \$9.80 per quarter. As these new rates are proposed to become effective mid-way through this fiscal year, the average residential customer will see an increase of \$19.60 in FY2014. The last rate change was a 15% increase in rates effective July 1, 2011 (FY2012).

The proposed 15% increase will be applied to the volumetric and demand rates. Increasing both rate components spreads the increase more evenly among all customers and also provides the wastewater fund with a more consistent source of demand rate revenue. The average annual residential bill is currently \$261.40. If the proposed rates are approved, the new average annual residential bill will be \$300.61.

Revenue Analysis

The Wastewater Fund receives most of its revenue from user fees. Additional rate increases for FY2015 through FY2020 are projected in the analysis. The projected rate increases assume a January effective date for consistency. We will continue to monitor the Wastewater fund on an annual basis to determine if any changes to the projected rate increases become necessary.

The fund also has received State Aid Grants (SAG) towards the cost of wastewater projects. The SAG program was deferred during FY09 and as a result, the City of Nashua has not received any SAG grants on new completed projects since the deferral was put in place. The State plans to fund some of the projects that qualify for funding, but the dollar value due to Nashua is not known at this time.

Cost Analysis

The analysis includes the cost of operations, several capital projects, as well as the capital equipment replacement schedule. Capital equipment replacement costs for the next three fiscal years are projected as follows:

- FY14 \$1.6 million
- FY15 \$1.6 million
- FY16 \$0.6 million

The City of Nashua is under an Administrative Consent Order (Consent Decree) from the EPA to reduce combined sewer overflows to the Nashua River and Merrimack River. The cost of the components of the Consent Decree totaled approximately \$69 million at the time of this study. The City continues towards the completion of the Consent Decree capital projects. The larger Consent Decree capital projects should be substantially completed during FY15.

Capital Project Financing With Debt

The analysis includes debt financing needs for the larger capital projects. During the next three fiscal years, debt proceeds are projected to be used as follows:

- FY14 \$21.0 million
- FY15 \$10.4 million
- FY16 None

Annual Capital Expenditures Funded With Cash

The analysis includes annual capital expenditures that will be funded with cash. These annual expenditures include consent decree operational expenditures, sewer infrastructure improvements, sewer structure replacement, CSO flooding, storm water abatement and other expenditures noted within the analysis. The annual expenditures for these items over the next three years are projected to be as follows:

- FY14 \$4.2 million
- FY15 \$2.3 million
- FY16 \$2.4 million

As shown in the analysis, the use of cash for these purposes results in a reduction in the Unrestricted Retained Earnings balance.

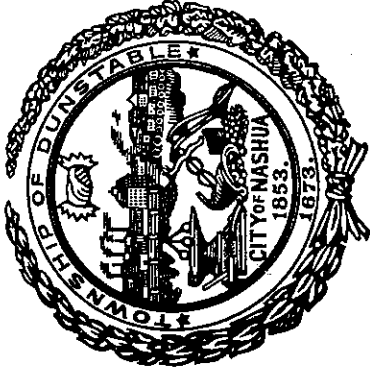
Fund Balance - Unrestricted Net Assets

As of June 30, 2013, the Wastewater Fund had a net asset balance of \$5,500,000, which is made up of a positive \$11,000,000 balance in the Wastewater Capital Equipment Reserve Fund and a deficit balance of \$5,500,000 in Unrestricted Retained Earnings.

Summary

The recommended rate increases shown on Schedule A would allow the City to:

- Fund normal operating costs;
- Meet the EPA Consent Decree deadlines;
- Adequately fund reserves for future equipment needs;
- Fund infrastructure improvements with cash; and
- Pay for the increase in debt service payments during the next several fiscal years.



**City of Nashua
Wastewater Fund
Rate/Revenue Requirements Analysis
November 2013**

Wastewater Fund: Rate/Revenue Requirements Analysis

Page 3 – Schedule A – Analysis of Operations

Schedule A is the Analysis of Operations for the Wastewater Fund for the period FY2014 through FY2020. Included in the analysis is:

- 1) Percentage increases projected in Retail User Fees.
- 2) Projected Revenues and Expenditures from operational activities resulting in the calculation of Net Surplus from Operations for each year.
- 3) Projected Capital Costs and Expenditures offset by Debt Proceeds, Use of Funding from the Capital Equipment Reserve, and State Aid Grants resulting in Net Surplus or Deficit from Capital Projects and Expenditures for each year.
- 4) Projected Total Unrestricted Net Assets in the Fund - Unrestricted Retained Earnings and Capital Equipment Reserve.

Page 4 – Schedule B - Analysis of Capital Projects – Capital Expenditures

Schedule B is the Analysis of Capital Projects for the Wastewater Fund. Included in the analysis is:

- 1) A listing of the various Consent Decree Projects and Collections System and Other Expenditures.
- 2) For each project, the schedule shows the total project amount, the type and amount of financing used and the estimated spending plan for the years FY2014 to FY2020.

Page 5 - Schedule C – Analysis of Capital Projects – Capital Funding Sources

Schedule C is the Analysis of Capital Funding Sources for the Wastewater Fund. Included in the analysis is:

- 1) A listing of the Projects funded by debt along with the anticipated debt proceeds for each year.
- 2) Use of funds from the Capital Equipment Replacement Fund for each year.
- 3) A listing of State Aid Grants and the amounts anticipated to be received for the years FY2014 to FY2020.

Page 6 - Schedule D -- Capital Equipment Replacement Fund Schedule

This table lists all plant and mobile equipment and includes year acquired, original cost, life, year of replacement, future value (projected value at year of replacement), and amount to reserve each year in order to reach that future value (with inflation and investment earnings factored in). This equipment is categorized by plant and collections.

Page 16 - Schedule E -- Debt Service Schedule

This table shows the debt schedules for each of the projects being debt financed.

Page 17 - Schedule F -- Analysis of Wastewater Fund

This table shows the year end fund balance and rate changes for FY2002 to FY2014.

City of Nashua
Analysis of Capital Projects
CSO and Other Projects

Schedule B

Line No.	Description	PROJECT CASH FLOW >>>>					FY2017	FY2018	FY2019	FY2020
		Total	Other	Debt	Cash	FY2014				
Consent Decree Expenditures										
Completed Projects										
1	Wet Weather Facility	\$ 32,375,000	\$ -	\$ 14,700,000	\$ 17,675,000	\$ -	\$ -	\$ -	\$ -	\$ -
2	Sluice Gate	897,000	-	-	897,000	-	-	-	-	-
3	Drop Over Structures	1,634,000	-	-	1,634,000	-	-	-	-	-
4	System Optimization	1,810,000	-	-	1,810,000	-	-	-	-	-
5	Harbor Ave	5,075,000	-	5,000,000	75,000	-	-	-	-	-
6	Subtotal - Completed Projects	\$ 41,791,000	\$ -	\$ 19,700,000	\$ 22,091,000	\$ -	\$ -	\$ -	\$ -	\$ -
7										
In Progress Projects										
8	Disinfection Facility	19,785,000	-	19,625,000	160,000	10,441,000	7,336,000	-	-	-
9	Storage Tank	5,764,964	-	5,764,964	-	5,264,964	500,000	-	-	-
10	Subtotal - In Progress Projects	\$ 25,549,964	\$ -	\$ 25,389,964	\$ 160,000	\$ 15,705,964	\$ 7,836,000	\$ -	\$ -	\$ -
11										
Annual Expenditures										
12										
13	Inflow and Infiltration	\$ 500,000	\$ -	\$ -	\$ 500,000	\$ 393,000	\$ -	\$ -	\$ -	\$ -
14	Consent Decree Operational Expenditures	1,363,946	-	-	1,363,946	600,577	118,015	121,555	125,202	128,958
15	Subtotal - Annual Expenditures	\$ 1,863,946	\$ -	\$ -	\$ 1,863,946	\$ 993,577	\$ 118,015	\$ 121,555	\$ 125,202	\$ 128,958
16										
17	Subtotal - Consent Decree Expenditures	\$ 69,204,910	\$ -	\$ 45,089,964	\$ 24,114,946	\$ 16,699,541	\$ 7,954,015	\$ 121,555	\$ 125,202	\$ 132,827
18										
19										
20										
21										
22										
Collection System and Other Expenditures										
Completed Projects										
23										
24	Haines Street	\$ 1,499,658	\$ 634,833	\$ 676,025	\$ 188,800	\$ -	\$ -	\$ -	\$ -	\$ -
25	Manchester Street	100,000	-	-	100,000	-	-	-	-	-
26	Net Metering	495,807	245,827	249,980	-	-	-	-	-	-
27	Subtotal - Completed Projects	\$ 2,095,465	\$ 880,660	\$ 926,005	\$ 288,800	\$ -	\$ -	\$ -	\$ -	\$ -
28										
In Progress Projects										
29										
30	Aeration Blowers & Tank Upgrade	\$ 4,160,973	\$ -	\$ 4,160,973	\$ -	\$ 4,160,973	\$ -	\$ -	\$ -	\$ -
31	Dewatering Equipment Replacement	5,566,516	-	5,566,516	-	1,151,516	-	-	-	-
32	Other Capital Equipment	2,572,000	-	2,572,000	-	-	2,572,000	-	-	-
33	Subtotal - In Progress Projects	\$ 12,299,489	\$ -	\$ 12,299,489	\$ -	\$ 5,312,489	\$ 2,572,000	\$ -	\$ -	\$ -
34										
Annual Expenditures										
35										
36	Annual Sewer Infrastructure Improvements	\$ 10,771,877	\$ -	\$ -	\$ 10,771,877	\$ 1,323,000	\$ 1,389,150	\$ 1,458,608	\$ 1,531,538	\$ 1,608,115
37	Sewer Structure Replacement	1,885,079	-	-	1,885,079	231,525	243,101	255,236	268,019	281,420
38	CSO Flooding	2,800,000	-	-	2,800,000	400,000	400,000	400,000	400,000	400,000
39	Merrimack River Levee	150,000	-	-	150,000	150,000	-	-	-	-
40	Bridge Street Overflow Detention Basin	890,000	-	-	890,000	890,000	-	-	-	-
41	Hazard Mitigation	50,000	-	-	50,000	46,000	-	-	-	-
42	Storm Water Abatement	1,479,857	-	-	1,479,857	180,250	191,065	200,618	210,649	221,182
43	Subtotal - Annual Expenditures	\$ 18,026,813	\$ -	\$ -	\$ 18,026,813	\$ 3,220,775	\$ 2,223,316	\$ 2,314,482	\$ 2,410,206	\$ 2,510,716
44										
45	Total Collection System and Other Expenditures	\$ 32,421,767	\$ 880,660	\$ 13,225,494	\$ 18,315,613	\$ 8,533,264	\$ 4,795,316	\$ 2,314,482	\$ 2,410,206	\$ 2,510,716
46										
47	Total Capital Expenditures	\$ 101,626,678	\$ 880,660	\$ 58,315,458	\$ 42,430,560	\$ 25,232,805	\$ 12,749,331	\$ 2,436,038	\$ 2,535,408	\$ 2,639,675
48										
49	Capital Equipment Replacement Expenditures	\$ 6,325,000	\$ -	\$ -	\$ -	\$ 1,628,000	\$ 1,624,000	\$ 556,000	\$ 1,132,000	\$ 532,000
50										

City of Nashua
 Analysis of Use of Debt Proceeds, Capital Equipment Reserve and State Aid Grants
 CSO and Other Projects

Schedule C

Line No.	Project Description	Funding	Total	Debt	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	
1	<u>Consent Decree Projects</u>											
2												
3	Disinfection Facility	SRF	19,785,000	19,625,000	10,441,000	7,336,000	-	-	-	-	-	
4	Storage Tank	Bonds	5,764,964	5,764,964	5,264,964	500,000	-	-	-	-	-	
5	Subtotal - Consent Decree Projects		<u>\$ 25,549,964</u>	<u>\$ 25,389,964</u>	<u>\$ 15,705,964</u>	<u>\$ 7,836,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	
6												
7	<u>Collection System and Other Projects</u>											
8												
9												
10	Aeration Blowers & Tank Upgrade	Bonds	4,160,973	4,160,973	4,160,973	-	-	-	-	-	-	
11	Dewatering Equipment Replacement	Bonds	5,567,000	5,567,000	1,151,516	-	-	-	-	-	-	
12	Other Capital Equipment	Bonds	2,572,000	2,572,000	-	2,572,000	-	-	-	-	-	
13			<u>\$ 12,299,973</u>	<u>\$ 12,299,973</u>	<u>\$ 5,312,489</u>	<u>\$ 2,572,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	
14												
15	Total Capital Projects		<u>\$ 37,849,937</u>	<u>\$ 37,689,937</u>	<u>\$ 21,018,453</u>	<u>\$ 10,408,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	
16												
17												
18	Capital Equipment Replacement Fund		<u>\$ 6,325,000</u>		<u>\$ 1,625,000</u>	<u>\$ 1,624,000</u>	<u>\$ 556,000</u>	<u>\$ 1,132,000</u>	<u>\$ 532,000</u>	<u>\$ 853,000</u>	<u>\$ 2,903,000</u>	
19												
20	<u>State Aid Grants</u>											
21	Current State Aid Grants		\$ 785,965		\$ 148,821	\$ 137,545	\$ 132,540	\$ 127,533	\$ 122,526	\$ 117,000	\$ 112,000	
22	Estimated State Aid Grants											
23	Total State Aid Grants		<u>\$ 785,965</u>		<u>\$ 148,821</u>	<u>\$ 137,545</u>	<u>\$ 132,540</u>	<u>\$ 127,533</u>	<u>\$ 122,526</u>	<u>\$ 117,000</u>	<u>\$ 112,000</u>	

Schedule D - CAPITAL REPLACEMENT SCHEDULE									
NASHUA WASTEWATER FACILITY									
FISCAL YEAR 2013									
Assumptions:									
Savings Interest Inflation Rates Compounded Annually									
Future Value is the Inflation Factor									
Annual Reserve Payment is Discounted by Savings Rate	Equip. ID No:	Year Acquired	Total Installed Cost	Years Before Replace	Replacement Year	Future Replacement Cost	Savings Rate:	Inflation Rate:	Annual Reserve Payment
PLANT CAPITAL EQUIPMENT FUND									
Roll-Off	ROF	2000	\$10,000	13	2013	15,000	2.5%	3.0%	1,000
WAS Thickener # 1	WAT 1	1989	\$95,000	24	2013	193,000			6,000
Anaerobic Digester Grinders (first half - several grinders)	ADG	2000	\$100,000	13	2013	147,000			9,700
Roll-Off	ROF	2000	\$10,000	13	2013	15,000			1,000
Screw Conveyors (bar screen)	SCR 1	2000	\$50,000	13	2013	73,000			4,800
Screenings Washer	SCW 1	2000	\$70,000	13	2013	103,000			6,800
Screenings Washer	SCW 2	2000	\$70,000	13	2013	103,000			6,800
Wet Well Odor Control Mechanical	WWOC	1992	\$100,000	21	2013	186,000			6,800
WAS Pumps # 1	WAS 1	1995	\$20,000	18	2013	34,000			1,500
WAS Thickener # 2	WAT 2	1989	\$95,000	24	2013	193,000			6,000
Underground Storage Tanks (1)	UST 1	2002	\$80,000	11	2013	111,000			8,900
Plant Air Compressor		1975	\$25,000	38	2013	77,000			1,200
Control Bldg 3 Ton Rail Crane		1975	\$25,000	38	2013	77,000			1,200
Hypochlorite Pump #1		1989	\$17,000	24	2013	35,000			1,100
Hypochlorite Pump #2		1989	\$17,000	24	2013	35,000			1,100
RAS Drive - Pump #1		1989	\$30,000	24	2013	61,000			1,900
WAS Polymer Pump (4 EA)		1989	\$12,000	24	2013	24,000			700

Schedule D - CAPITAL REPLACEMENT SCHEDULE									
NASHUA WASTEWATER FACILITY									
FISCAL YEAR 2013									
Assumptions:									
Savings Interest Inflation Rates Compounded Annually									
Future Value is the Inflation Factor									
Annual Reserve Payment is Discounted by Savings Rate								Savings Rate:	2.5%
								Inflation Rate:	3.0%
WAS Thickener # 3	WAT 3	1989	\$95,000	24	2013			193,000	6,000
Anaerobic Digester Grinders (second half - several grinders)	ADG	2000	\$100,000	13	2013			147,000	9,700
Primary Tanks Chain & flights # 5	PSD 5	2006	\$25,000	7	2013			31,000	4,100
Hypochlorite Pump #3		1989	\$17,000	24	2013			35,000	1,100
Hypochlorite Pump #4		1989	\$17,000	24	2013			35,000	1,100
RAS Drive - Pump #2		1989	\$30,000	24	2013			61,000	1,900
Blower Building Roof	BBR 1	1989	\$20,000	25	2014			42,000	1,200
Grit Chamber Roof	GCR	1989	\$15,000	25	2014			31,000	908
Raw Sewage Pump # 3+ Controls	RSP 3	1975	\$140,000	39	2014			443,000	6,800
Above ground diesel storage tanks (3)		1999	\$18,000	15	2014			28,000	1,600
Primary Tanks Chain & flights # 1	PSD 1	2007	\$25,000	7	2014			31,000	4,100
Primary Tanks Chain & flights # 2	PSD 2	2007	\$25,000	7	2014			31,000	4,100
Primary Tanks Chain & flights # 3	PSD 3	2007	\$25,000	7	2014			31,000	4,100
Primary Tanks Chain & flights # 4	PSD 4	2007	\$25,000	7	2014			31,000	4,100
RAS Drive - Pump #3		1989	\$30,000	25	2014			63,000	1,800
WAS Polymer Pump (3 EA)		1989	\$10,000	25	2014			21,000	600
Central Generator	CGI	1990	\$200,000	25	2015			419,000	12,300
Roof Administration Bldg	ADM 1	1995	\$45,000	20	2015			81,000	3,200
Aeration Tanks Grid System	ATC 1	1995	\$325,000	20	2015			587,000	23,000
Aeration Tanks Diffusers	ATD 1	2005	\$105,000	10	2015			141,000	12,600
Control Building Instrumental	CBI 1	2000	\$70,000	15	2015			109,000	6,100
Hypochlorite Chambers Mixers # 2	HCM 2	2008	\$12,000	7	2015			15,000	2,000
Primary Sludge Transfer Pumps	PST 1	1985	\$25,000	30	2015			61,000	1,400

Schedule D - CAPITAL REPLACEMENT SCHEDULE		NASHUA WASTEWATER FACILITY		FISCAL YEAR 2013					
Assumptions:									
Savings Interest Inflation Rates Compounded Annually									
Future Value is the Inflation Factor									
Annual Reserve Payment is Discounted by Savings Rate								Savings Rate:	2.5%
								Inflation Rate:	3.0%
Primary Sludge Transfer Pumps	PST 2	1985	\$25,000	30	2015	61,000	1,400		
Primary Sludge Transfer Pumps	PST 3	1985	\$25,000	30	2015	61,000	1,400		
RAS Pumps # 1	RAS 1	1988	\$80,000	27	2015	178,000	4,700		
RAS Pumps # 2	RAS 2	1988	\$80,000	27	2015	178,000	4,700		
RAS Pumps # 3	RAS 3	1988	\$80,000	27	2015	178,000	4,700		
RAS Pumps # 4	RAS 4	1988	\$80,000	27	2015	178,000	4,700		
Sludge Pumping Building Roof	SPR 1	1995	\$20,000	20	2015	36,000	1,400		
WAS Pumps # 2	WAS 2	1995	\$20,000	20	2015	36,000	1,400		
Water Meter Booster Station	WMB 1	1995	\$75,000	20	2015	135,000	5,300		
Office AC Units - Rooftop	ACU 1	2000	\$35,000	15	2015	55,000	3,100		
Anaerobic Digester Sludge Pumps	ADSP	2000	\$25,000	15	2015	39,000	2,200		
Bar Screen - #1	MBS 1	2000	\$300,000	15	2015	467,000	26,000		
Bar Screen - # 2	MBS 2	2000	\$300,000	15	2015	467,000	26,000		
RAS Drive - Pump #4		1989	\$30,000	26	2015	65,000	1,800		
Raw Sewage Pump # 4 + Controls	RSP 4	1975	\$140,000	41	2016	470,000	6,700		
Boat	BOA	2001	\$5,500	15	2016	9,000	500		
South Generator	SGI	1990	\$210,000	27	2017	466,000	12,300		
Dechlor Building Roof	DBR 1	1991	\$15,000	26	2017	32,000	900		
Hypochlorite Chambers Mixers # 1	HCM 1	2010	\$12,000	7	2017	15,000	2,000		
Anerobic Digester Sludge Pumps	ADSP	2000	\$25,000	17	2017	41,000	2,000		
Hypochlorite Storage Tank # 1	HCT 1	2007	\$75,000	10	2017	101,000	9,000		
Primary Tank Odor Control Mechanical	PRI OD	2007	\$200,000	10	2017	269,000	24,000		
Anaerobic Digester Vessel and Gas Holding Tank Evaluation	ADV	2000	\$50,000	18	2018	85,000	3,800		

Schedule D - CAPITAL REPLACEMENT SCHEDULE										
NASHUA WASTEWATER FACILITY										
FISCAL YEAR 2013										
Assumptions:										
Savings Interest Inflation Rates Compounded Annually										
Future Value is the Inflation Factor										
Annual Reserve Payment is Discounted by Savings Rate									Savings Rate:	2.5%
									Inflation Rate:	3.0%
Influent Magmeter	IMM 1	2003	\$40,000	15	2018				62,000	3,500
Hypochlorite Storage Tank # 2	HCT 2	2008	\$75,000	10	2018				101,000	9,000
Dechlor Chemical Feed Pumps # 1	DCF 1	2008	\$17,000	10	2018				23,000	2,100
Dechlor Chemical Feed Pumps # 2	DCF 2	2008	\$17,000	10	2018				23,000	2,100
Dechlor Chemical Feed Pumps # 3	DCF 3	2008	\$17,000	10	2018				23,000	2,100
Roll-Off	ROF	2008	\$15,000	10	2018				20,000	1,800
Wet Weather Odor Control (Carbon Filter)	WWOC	2008	\$100,000	10	2018				134,000	12,000
Wet Weather Flow Meter	WWFM	2008	\$50,000	11	2019				69,000	5,500
Actiflo Mixers (4 EA)	AM	2009	\$50,000	10	2019				67,000	6,000
Actiflo Sand Pump (6 EA)	ASaP	2009	\$50,000	10	2019				67,000	6,000
Actiflo Sludge Pump (2 EA)	ASIP	2009	\$55,000	10	2019				74,000	6,600
Pump Bldg 3 Ton Rail Crane		1989	\$25,000	30	2019				61,000	1,400
RAS Piping from Pump #1, #2, #3, #4		1989	\$25,000	30	2019				61,000	1,400
WAS Piping from Pump #1, #2		1989	\$25,000	30	2019				61,000	1,400
WAS Piping from Thickener Pump #1		1989	\$10,000	30	2019				24,000	500
WAS Piping from Thickener Pump #2		1989	\$10,000	30	2019				24,000	500
WAS Piping from Thickener Pump #3		1989	\$10,000	30	2019				24,000	500
Wet Well(s) - Refurbish concrete		1989	\$40,000	30	2019				97,000	2,200
Dry Well(s) - Refurbish concrete		1989	\$25,000	30	2019				61,000	1,400
Process Tanks Slide Gate Operator	PSI 1	1995	\$85,000	25	2020				178,000	5,200
Anaerobic Digester Generator (Wakashau Generator)	ADGen	2000	\$450,000	20	2020				813,000	31,800
Anaerobic Digester Iron Sponge	ADIS	2000	\$10,000	20	2020				18,000	700
Anerobic Digester Vessel Upgrade	ADV	2000	\$250,000	20	2020				452,000	17,700

Schedule D - CAPITAL REPLACEMENT SCHEDULE										
NASHUA WASTEWATER FACILITY										
FISCAL YEAR 2013										
Assumptions:										
Savings Interest Inflation Rates Compounded Annually										
Future Value is the Inflation Factor										
Annual Reserve Payment is Discounted by Savings Rate									Savings Rate:	2.5%
									Inflation Rate:	3.0%
Gas Holding Tank Vessel & Equip Upgrade		2000	\$200,000	20	2,020				361,000	14,100
Digester Complex HVAC		2001	\$30,000	20	2021				54,000	2,100
Digester Complex Instrumentation		2001	\$25,000	20	2021				45,000	1,800
Digester Heat Exchanger (H. E. Sargent, Inc.)		2011	\$54,000	11	2022				75,000	6,000
Boilers	BO11	2002	\$100,000	20	2022				181,000	7,100
Car 3	CAR 3	2011	\$27,000	12	2023				38,000	2,800
Car 155	CAR155	2013	\$35,000	10	2023				47,000	4,200
Wet Weather Pump #1	WWP 1	2008	\$75,000	15	2023				117,000	6,500
Wet Weather Pump #2	WWP 2	2008	\$75,000	15	2023				117,000	6,500
Wet Weather Pump #3	WWP 3	2008	\$75,000	15	2023				117,000	6,500
Wet Weather Pump #4	WWP 4	2008	\$75,000	15	2023				117,000	6,500
Wet Weather Screening Conveyor	WWSC	2008	\$75,000	15	2023				117,000	6,500
Wet Weather Bar Rack #2	WWBR	2009	\$300,000	15	2024				467,000	26,000
Emergency Generator North Facilities	GEN 1	2009	\$275,000	15	2024				428,000	23,900
Primary Clarifier Drive 1	PTD1	2005	\$30,000	20	2025				54,000	2,100
Primary Clarifier Drive 2	PTD2	2005	\$30,000	20	2025				54,000	2,100
Anaerobic Digester Boiler #1	ADB 1	2000	\$100,000	25	2025				209,000	6,100
Anaerobic Digester Boiler #2	ADB 2	2000	\$100,000	25	2025				209,000	6,100
Main Gate Influent Gate Operator	IGO 1	2005	\$100,000	20	2025				181,000	7,100
Primary Tanks Coating #1	PSC 1	2007	\$45,000	20	2027				81,000	3,200
Primary Tanks Coating #2	PSC 2	2007	\$45,000	20	2027				81,000	3,200
Primary Tanks Coating #3	PSC 3	2007	\$45,000	20	2027				81,000	3,200
Primary Tanks Coating #4	PSC 4	2007	\$45,000	20	2027				81,000	3,200

Schedule D - CAPITAL REPLACEMENT SCHEDULE										
NASHUA WASTEWATER FACILITY										
FISCAL YEAR 2013										
Assumptions:										
Savings Interest Inflation Rates Compounded Annually										
Future Value is the Inflation Factor										
Annual Reserve Payment is Discounted by Savings Rate									Savings Rate:	Inflation Rate:
Primary Tanks Coating #5	PSC 5	2007	\$45,000	20	2027				81,000	3,200
Aeration Basin/Secondary Clarifier Structural Rehab		2013	\$500,000	15	2028				779,000	43,442
Aeration Basin/Secondary Clarifier Structural Rehab		2013	\$800,000	15	2028				1,246,000	69,485
Wet Weather Bar Rack #1	WWR	2008	\$300,000	20	2028				542,000	21,200
Wet Weather PS Roof	WWR	2008	\$20,000	20	2028				36,000	1,400
Plant Water System	PWS 1	2009	\$120,000	20	2029				217,000	8,500
Actiflo Roof	AR	2009	\$20,000	20	2029				36,000	1,400
Actiflo Tanks	AT	2009	\$150,000	20	2029				271,000	10,600
Dry Polymer Feeder #1		2009	\$30,000	20	2,029				54,000	2,100
Polymer Run Tank #1		2009	\$30,000	20	2029				54,000	2,100
Polymer Make up Tank #1		2009	\$30,000	20	2029				54,000	2,100
Dry Polymer Feeder #2		2009	\$30,000	20	2029				54,000	2,100
Polymer Run Tank #2		2009	\$30,000	20	2029				54,000	2,100
Polymer Make up Tank #2		2009	\$30,000	20	2029				54,000	2,100
Sand Feeder		2009	\$104,000	20	2029				188,000	7,400
Actiflo Cyclone #1		2009	\$35,000	20	2029				63,000	2,500
Actiflo Cyclone #2		2009	\$35,000	20	2029				63,000	2,500
Actiflo Cyclone #3		2009	\$35,000	20	2029				63,000	2,500
Actiflo Cyclone #4		2009	\$35,000	20	2029				63,000	2,500
Actiflo Cyclone #5		2009	\$35,000	20	2029				63,000	2,500
Actiflo Cyclone #6		2009	\$35,000	20	2029				63,000	2,500
Actiflo Sludge Thickener Tank		2009	\$520,000	20	2029				939,000	36,800
Actiflo Flocculation Tank		2009	\$188,000	20	2029				340,000	13,300

Schedule D - CAPITAL REPLACEMENT SCHEDULE									
NASHUA WASTEWATER FACILITY									
FISCAL YEAR 2013									
Assumptions:									
Savings Interest Inflation Rates Compounded Annually									
Future Value is the Inflation Factor									
Annual Reserve Payment is Discounted by Savings Rate									Savings Rate: 2.5%
									Inflation Rate: 3.0%
Actiflow Clarifier #1	2009	\$300,000	20	2029				542,000	21,200
Actiflow Clarifier #2	2009	\$300,000	20	2029				542,000	21,200
Actiflow Mixing Tank #1	2009	\$318,000	20	2029				574,000	22,500
Actiflow Mixing Tank #2	2009	\$318,000	20	2029				574,000	22,500
Skid #1 Polymer Pump #1, #2, #3	2009	\$30,000	20	2029				54,000	2,100
Skid #2 Polymer Pump #1, #2, #3	2009	\$30,000	20	2029				54,000	2,100
Skid #3 Polymer Pump #1, #2, #3	2009	\$30,000	20	2029				54,000	2,100
Grease Transfer Pump (Bourgen pump)	2010	\$10,000	20	2030				18,000	700
Net Metering Equipment & Transformer	2011	\$150,000	20	2031				271,000	10,600
Sluice Gate	2011	\$700,000	20	2031				1,264,000	49,500
Primary Tanks Sludge Storage Drive # 1	PSA 1	\$55,000	20	2032				99,000	3,900
Primary Tanks Sludge Storage Drive # 2	PSA 2	\$55,000	20	2032				99,000	3,900
Raw Sewage Pump # 1+ Controls (Alice Changers pump)	RSP 1	\$90,000	20	2032				163,000	6,400
Hypochlorite Pump #5		\$17,000	23	2032				34,000	1,100
Hypochlorite Pump #6		\$17,000	23	2032				34,000	1,100
Blower Bldg Wall Rehab		\$220,000	20	2033				397,000	15,541
Aeration Blower Replacement (3 Units)		\$1,200,000	20	2033				2,167,000	84,832
Instrumentation		\$200,000	20	2033				361,000	14,132
Grit Chamber HVAC	GCHV	\$100,000	20	2033				181,000	7,086
Grit Chamber Grit Classifier # 1	GCC 1	\$100,000	20	2033				181,000	7,086
Grit Chamber Grit Classifier # 2	GCC 2	\$100,000	20	2033				181,000	7,086
Grit Chamber Electrical	GCE	\$140,000	20	2033				253,000	9,904
Grit Chamber Instrumentation	GCI	\$60,000	20	2033				108,000	4,228

Schedule D - CAPITAL REPLACEMENT SCHEDULE		NASHUA WASTEWATER FACILITY		FISCAL YEAR 2013									
Assumptions:													
Savings Interest Inflation Rates Compounded Annually													
Future Value is the Inflation Factor													
Annual Reserve Payment is Discounted by Savings Rate												Savings Rate:	2.5%
												Inflation Rate:	3.0%
Grit Chamber Piping	GCP	2013	\$50,000	20	2033							90,000	3,523
Grit Pump # 1	GCP 1	2013	\$25,000	20	2033							45,000	1,762
Grit Pump # 2	GCP 2	2013	\$25,000	20	2033							45,000	1,762
Grit Chamber Cyclo Blower # 1	GCB 1	2013	\$25,000	20	2033							45,000	1,800
Grit Chamber Cyclo Blower # 2	GCB 2	2013	\$25,000	20	2033							45,000	1,800
Grit System Slide Gate		2013	\$50,000	20	2033							90,000	3,500
Sludge Processing Mechanical Piping # 1	SPP 1	2013	\$700,000	20	2033							1,264,000	49,482
Belt Press Conveyors	BPC	2013	\$150,000	20	2033							271,000	10,609
Sludge Processing Electrical	SPE 1	2013	\$200,000	20	2033							361,000	14,132
Sludge Processing Instrumentation	SPI 1	2013	\$150,000	20	2033							271,000	10,609
Sludge Processing Mechanical Piping # 2	SPP 2	2013	\$700,000	20	2033							1,264,000	49,482
Sludge Processing Mechanical Piping # 3	SPP 3	2013	\$700,000	20	2033							1,264,000	49,482
Press Polymer Pump (4 EA)		2013	\$125,000	20	2033							226,000	8,847
Sludge Pumping Building Scum Ejector # 1	SPE.1	2013	\$150,000	20	2033							271,000	10,609
Sludge Pumping Building Scum Ejector # 2	SPE 2	2013	\$150,000	20	2033							271,000	10,609
Sludge Processing Building Odor System	SPO 1	2013	\$50,000	20	2033							90,000	3,523
Raw Sewage Pump # 2+ Controls	RSP 2	2013	\$90,000	20	2033							163,000	6,400
Roll Off Truck # 111		2013	\$177,000	23	2036							349,000	11,400
Grit Chamber Screw Conveyor # 1	GCS 1	2013	\$50,000	23	2036							99,000	3,237
Grit Chamber Screw Conveyor # 2	GCS 2	2013	\$50,000	23	2036							99,000	3,237
Secondary Clarifier Drive Rehab (1 Units)		2013	\$80,000	24	2037							163,000	5,039
Electrical		2013	\$300,000	24	2037							610,000	18,857
TOTALS PLANT CEF			\$19,264,000									\$34,598,000	\$1,453,329

Schedule D - CAPITAL REPLACEMENT SCHEDULE		NASHUA WASTEWATER FACILITY		FISCAL YEAR 2013									
Assumptions:													
Savings Interest Inflation Rates Compounded Annually													
Future Value is the Inflation Factor													
Annual Reserve Payment is Discounted by Savings Rate												Savings Rate:	2.5%
Future Value is the Inflation Factor												Inflation Rate:	3.0%
COLLECTION SYSTEM CAPITAL EQUIPMENT FUND													
Vacuum Truck 87	VAC87	2000	\$200,000	13	2013							294,000	19,400
Fulton Street PS	FPS	1995	\$180,000	19	2014							316,000	13,200
Pump Station Pumps (4)	PSP	1995	\$70,000	19	2014							123,000	5,100
Spaulding Street PS	SPS	1995	\$180,000	19	2014							316,000	13,200
Pump Station Pumps (3)	PSP	1995	\$60,000	19	2014							105,000	4,400
Truck 62 - '04 Chevy 2WD- Plant		2004	\$12,000	10	2014							16,000	1,400
Truck 86 - '05 Ford		2004	\$12,000	11	2015							17,000	1,400
National Street PS (Sandy Pond)	NPS	1995	\$350,000	20	2015							632,000	24,700
Truck 136 - 1/2 Ton Chevy w/crane		2004	\$20,000	12	2016							29,000	2,100
Truck 135 - 3/4 Ton Chevy		2004	\$15,000	12	2016							21,000	1,500
Truck 176- Ford F350		2004	\$19,000	12	2016							27,000	2,000
Collection Truck 82 (1 Ton w/ Crane)		2004	\$25,000	13	2017							37,000	2,400
TV Video Truck 112	TVT 1	2002	\$110,000	15	2017							171,000	9,500
Truck 4 - CB Cleaner w/ Clamshell Bucket		2004	\$40,000	14	2018							61,000	3,700
Kubota Tractor		2004	\$15,000	15	2019							23,000	1,300
Street Sweeper		2004	\$90,000	15	2019							140,000	7,800
Vacuum Truck 171	VST 171	2005	\$200,000	15	2020							312,000	17,400
Portable Generator (big one)		2000	\$20,000	20	2020							36,000	1,400
Watson Street PS	WPS	1995	\$350,000	25	2020							733,000	21,500
6" Dewatering Pump (Flood Relief)		2004	\$5,000	20	2024							9,000	400
TOTAL COLLECTION SYSTEM CEF			\$680,000									\$1,253,000	\$153,800

Schedule D - CAPITAL REPLACEMENT SCHEDULE						
NASHUA WASTEWATER FACILITY						
FISCAL YEAR 2013						
Assumptions:						
Savings Interest Inflation Rates Compounded Annually					Savings Rate:	2.5%
Future Value is the Inflation Factor					Inflation Rate:	3.0%
Annual Reserve Payment is Discounted by Savings Rate						
TOTAL CEF				\$19,944,000	\$35,851,000	\$1,607,129

City of Nashua
Debt Service Schedule
FY2014 through FY2020

Schedule E

EXISTING DEBT

Line No.	Project	Debt Amount	Debt Type	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019
1	Sewer Component Refunding	\$ 186,478	SRF	\$ 15,735	\$ 14,970	\$ -	\$ -	\$ -	\$ -
2									
3	Sludge Digester	\$ 9,225,408	SRF	\$ 626,000	\$ 605,409	\$ 584,818	\$ 564,227	\$ 543,635	\$ 523,043
4									
5	Wet Weather Facility	\$ 14,700,000	SRF	\$ 1,103,852	\$ 1,082,155	\$ 1,060,458	\$ 1,038,761	\$ 1,017,064	\$ 995,366
6									
7	Haines Street	\$ 676,025	SRF	\$ 52,686	\$ 51,637	\$ 50,588	\$ 49,539	\$ 48,490	\$ 47,440
8									
9	Net Metering	\$ 249,980	SRF	\$ 29,363	\$ 28,878	\$ 28,393	\$ 27,908	\$ 27,423	\$ 26,938
10									
11	Storage Tank	\$ 5,764,964	Bonds	\$ 460,511	\$ 460,604	\$ 450,238	\$ 439,871	\$ 426,915	\$ 413,958
12									
13	Aeration Blowers & Tank Upgrade	\$ 4,160,973	Bonds	\$ 332,383	\$ 332,450	\$ 324,968	\$ 317,487	\$ 308,134	\$ 298,782
14									
15	Dewatering Equipment Replacement	\$ 2,864,898	Bonds	\$ 255,545	\$ 255,596	\$ 249,844	\$ 244,092	\$ 236,901	\$ 229,710
16									
17	Subtotal - Existing Debt Service	\$ 2,876,975		\$ 2,831,709	\$ 2,749,308	\$ 2,681,884	\$ 2,608,562	\$ 2,535,238	\$ 2,462,026
18									
19									
20									
21									
22									
23									
24	Disinfection Facility	\$ 19,625,000	SRF	\$ -	\$ -	\$ 1,515,050	\$ 1,488,360	\$ 1,461,670	\$ 1,434,980
25									
26	Harbor Ave	\$ 5,000,000	SRF	\$ 386,040	\$ 378,880	\$ 371,720	\$ 364,560	\$ 357,400	\$ 350,240
27									
28	Dewatering Equipment	\$ 2,701,618	Bonds	\$ -	\$ 208,565	\$ 204,891	\$ 201,217	\$ 197,542	\$ 193,868
29									
30	Capital Equipment	\$ 2,572,000	Bonds	\$ -	\$ 205,760	\$ 201,902	\$ 198,044	\$ 194,186	\$ 190,328
31									
32	Subtotal - New Debt Service	\$ 386,040		\$ 793,205	\$ 2,293,563	\$ 2,252,181	\$ 2,210,798	\$ 2,169,416	\$ 2,128,116
	Total Debt Service	\$ 3,262,115		\$ 3,624,905	\$ 5,042,870	\$ 4,934,065	\$ 4,819,360	\$ 4,704,654	\$ 4,590,142

City of Nashua
 Analysis of Wastewater Fund
 FY2002 to FY2014
 Schedule F

Line No.	Fiscal Year	Year End Balance	Rate Change	% Change	Type of Rate Change	Volumetric Change
1	2002	\$ 24,023,769				
2	2003	\$ 24,007,147				
3	2004	\$ 25,885,082				
4	2005	\$ 26,563,313	(Decrease)	-27%	Volumetric Rate Only	\$1.66 to \$1.22
5	2006	\$ 25,038,320				
6	2007	\$ 13,463,254				
7	2008	\$ 1,036,825				
8	2009	\$ (6,211,530)				
9	2010	\$ 8,629,973	Increase	27%	Volumetric Rate Only	\$1.22 to \$1.55
10	2011	\$ 4,608,016				
11	2012	\$ 5,044,891	Increase	15%	Demand and Volumetric	\$1.55 to \$1.78
12	2013	\$ 5,500,000				
13	2014	\$ 960,000	Increase	15%	Demand and Volumetric	\$1.78 to \$2.05